

### THE HIGH MARGIN ENERGY ROYALTIES & STREAMING COMPANY



March, 31 2020



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# **About Delek Royalties**

# **TASE: DLRL**





# A MODEL DESIGNED TO BENEFIT ALL STAKEHOLDERS

| Our Vision  | To be a premier energy investment vehicle (*)  |
|-------------|--|
| Our Mandate | To deliver <u>value though royalties &amp; streaming</u> to all of our stakeholders: |
|             |  |
|             |  |
|             |  |
|             |  |

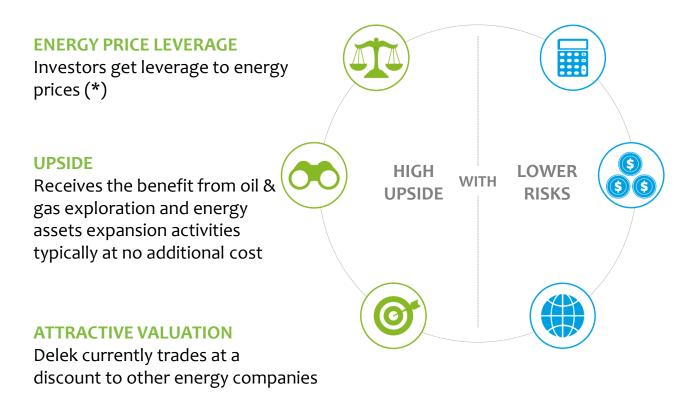
To our **Shareholders**, by delivering low risk, high quality, diversified exposure and growth optionality to energy sector

To our **Partners,** by crystallizing value for energy yet to be produced



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# **DELEK'S ROYALTIES & STREAMING ADVANTAGE**



#### **PREDICTABLE DCF**

Contractually defined royalties as % of revenues typically protects streamers from inflationary cost pressure (opex & capex)

### SUSTAINABLE DIVIDEND

Predictable DCF and lower risk should lead to a more sustainable dividend

#### **HIGHEST QUALLATY ASSET BASE**

Royalties and streaming companies are easily scalable and can manage a portfolio of 20 or more energy assets (\*\*)

Delek provides investors the upside associated with energy companies, but with no downside of Opex & Capex risks



# UNIQE AND SUSTAINABLE DIVIDEND HIGH DIVIDEND YIELD

#### **Unique Dividend Policy:**

- Distribute net earnings every year.
- 90% of net earnings (1)

#### **Benefits:**

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- Limited commodity price exposure
- Participation in robust organic production grow
- Exploration and expansion upside
- Sustainable and flexible
- Dividend paid as of December 31, 2018, equivalent to:
  - ~ 60% of 2018 net earnings  $_{\scriptscriptstyle (2)}$
  - ~ 10% annual yield (TASE Avg. 2.6%)



# **HOW ROYALTIES & STRAMING WORKS**

A NEW ALTERNATIVE IN PROTFOLIO OPTIMIZATION

Delek makes an Upfront

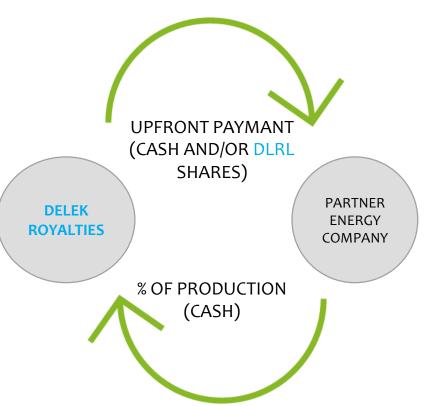
Payment and in return,

we receive a fixed

percentage of the future

production from energy

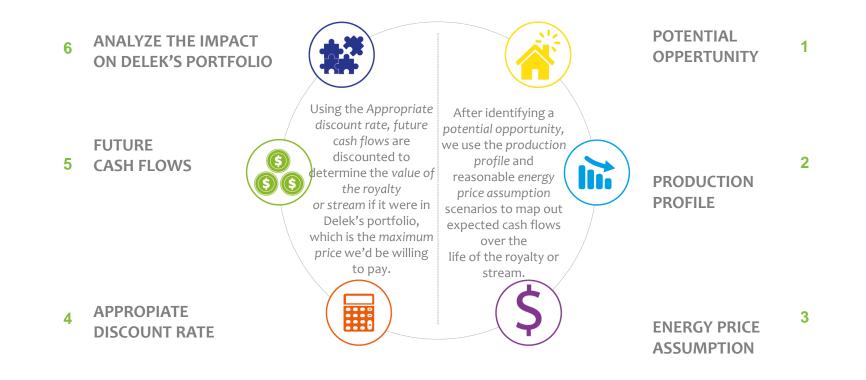
project / assets revenues



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### **DELEK ROYALTIES & STREAMING MODEL**





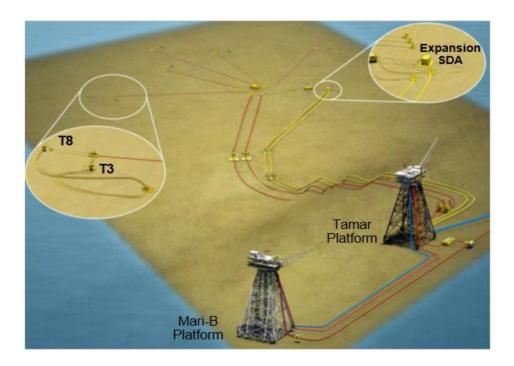
# **HIGH QUALITY ASSET BASE**





### **TAMAR – WORLD CLASS DEEPWATER POJECT**

#### **ISRAEL ECONOMIC WATER**

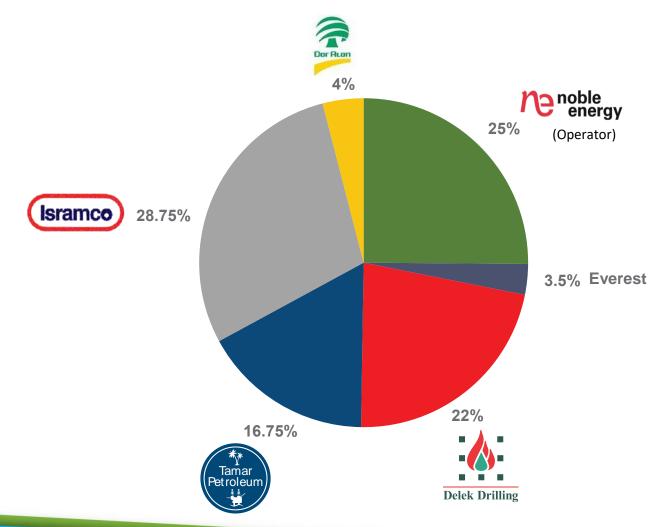


**Our Royalties** 1.52% from 100% Tamar Revenues **2P Reserves\*** 10.8 tcf (305 bcm) **First Gas** 31.03.2013 **Production Capacity** Up to 1.1 bcf/d (11 bcm/y)**Long Life Production** 30 years (2050) **Global Scale Development & Operation:** Very high operational reliability of over 99%

Very high operational reliability of over 99% up-time



**OWNERSHIP – WORKING INTEREST** 



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# **OUR PARTNERS**



Delek Drilling (TASE: DEDR.L) with Market Cap of 3.0 B\$ (\*\*) and Global Credit Rating BB (\*)



Tamar Petroleum (TASE: TMRP) with Market Cap of 205 MM\$ (\*\*) and Global Credit Rating BB (\*)

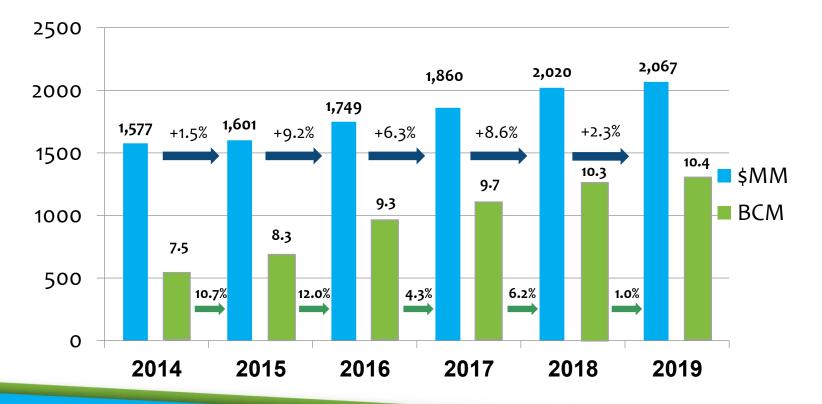
(\*) Both have Credit rating of Aiil by Midroog (Moody's subsidiary) practically equivalent to global BB (\*\*) As of December 31, 2019



### **ROBUST STEADY CF GENERATING POJECT** GROSS REVENUES (\$mm)

Revenue increase resulting from supply and price protective GSPAs

Long term contractual structure with limited commodity price risk





# **BENEFITS TO PARTNER ENERGY COMPANIES**





## **ENERGY ROYALTIES & STREAMING**

|  | Royalty &<br>Stream | Equity       | Debt         |
|--|---------------------|--------------|--------------|
| Non-dilutive form of funding                   | $\checkmark$        |              | $\checkmark$ |
| Initial value creation for both parties        | $\checkmark$        |              |              |
| Improvs project IRR and partner's ROE          | $\checkmark$        |              |              |
| Crystalize future production of energy partner | $\checkmark$        |              |              |
| Share sales risk                               | $\checkmark$        | $\checkmark$ |              |
| Expedited due diligence & closing process      | $\checkmark$        | $\checkmark$ |              |
| No fixed payments                              | $\checkmark$        | $\checkmark$ |              |



### **IT IS NOT** MEZZANINE or DEBT **!!**

|  | Royalty &<br>Stream | Mezzanine or Debt |
|--|---------------------|-------------------|
| Capacity constrained                               | -                   | $\checkmark$      |
| Credit rating and on going disclosure requirements | -                   | $\checkmark$      |
| Minimum deal size                                  | -                   | $\checkmark$      |
| Early redemption costs                             | -                   | $\checkmark$      |
| Financial covenants required                       | -                   | $\checkmark$      |
| Bespoke disclosure and documentation requirements  | -                   | $\checkmark$      |
| Security required                                  | -                   | $\checkmark$      |
| Complex in structure                               | -                   | $\checkmark$      |
| Shorter repayment periods                          | -                   | $\checkmark$      |
| Refinancing risk                                   | -                   | $\checkmark$      |
| Recorded as Debt in IFRS Financial statements      | -                   | $\checkmark$      |



# WHY INVEST IN DELEK ROYALTIES?





### A PREMIER ENERGY INVESTMENT DELEK HAS HIGH QUALITY ROYALTIES

|   | Delek<br>Royalties | <b>Energy</b><br>Project / Assets |
|---|--------------------|-----------------------------------|
| 100% Energy   | $\checkmark$       | $\checkmark$                      |
| No capital cost exposure & No abandonment liabilities | $\checkmark$       |                                   |
| No operating cost exposure & No environmental costs   | $\checkmark$       |                                   |
| Exploration & expansion upside                        | $\checkmark$       | $\checkmark$                      |
| Highly diverse asset base                             | $\checkmark$       |                                   |
| Sustainable dividend                                  | $\checkmark$       |                                   |
| Leverage to energy prices                             | $\checkmark$       | $\checkmark$                      |
| Tax Confidence  | $\checkmark$       | ?                                 |
| Compelling valuation                                  | $\checkmark$       | ?                                 |



### DELEK'S TRACK RECORD AS OF DECEMBER 31, 2019

174 mm\$ invested in royalties

38 mm\$ of operational cash flows generated from IPO to Dec 2019

~ 4 mm\$ paid in dividends to Dec 2019 (~ 10% annualized yield) (TASE Avg. 2.6%)

~ 900 mm\$ cash flows expected (1)

30 years of reserve life remaining (1)

~ 21% average annualized ROE



# DELEK IS BOTH THE PRESENT AND THE FUTURE OF ROYALTIES & STREAMING

Delek Royalties provide strong balance sheet with low risk business/profile:

- $\mathbf{\mathbf{A}}$
- DCF predictability High quality asset base Sustainable operations Leverage to energy prices Attractive valuation Tax confidence Competitive dividend

**Delek checks all the boxes** 



### **FINANCIAL SNAPSHOT**

FINANCIAL RESULTS AND BALANCE SHEET (IFRS GAAP)

|                     | Q1 19 | Q2 19 | Q3 19 | Q4 19 | YTD<br>(2019) |
|---------------------|-------|-------|-------|-------|---------------|
| Revenues (mm\$)     | 7.1   | 6.4   | 7.5   | 7.9   | 28.9          |
| G&A (%)             | 3.9%  | 4.3%  | 3.2%  | 3.3%  | 3.6%          |
| EBITDA (mm\$)       | 6.8   | 6.1   | 7.3   | 7.7   | 28.0          |
| EBITDA (%)          | 96%   | 95%   | 97%   | 97%   | 97%           |
| Net earnings (mm\$) | 3.6   | 3.0   | 3.9   | 4.0   | 14.5          |
| Net earnings (%)    | 51%   | 47%   | 52%   | 51%   | 50%           |
| EPS (\$)            | 0.2   | 0.2   | 0.2   | 0.2   | 0.2           |
| Operating CF (mm\$) | 7.1   | 5.6   | 5.5   | 6.5   | 24.7          |
| Operating CF (%)    | 100%  | 87%   | 73%   | 82%   | 85%           |
| Cash (mm\$)         | 13.7  | 15.8  | 11.6  | 11.6  | 11.6          |
| Net debt (mm\$)     | 86.5  | 85.8  | 81.6  | 76.4  | 76.4          |
| Net debt/EBITDA (1) | -     | 3.2   | 3.1   | 2.7   | 2.7           |
| Leverage (%)        | 62%   | 60%   | 57%   | 56%   | 56%           |
| ROE (%) (1)         | -     | 20%   | 20%   | 22%   | 22%           |



### **DELEK VERSUS OTHER ENERGY COMPANIES** (\*)

#### STRONG CASH FLOW GENERATING

As of 31 December 2019

| EBITDA Margin                                    | <b>Operating CF/Revenues</b> |                 |
|--|------------------------------|-----------------|
| Delek Royalties 97%                              | Cohen Development Gas & Oil  | 92%             |
| Cohen Development Gas & Oil94%                   | Delek Royalties              | 85%             |
| Tamar Petroleum74%                               | Alon Natural Gas Exploration | 67%             |
| Solegreen 67%                                    | Tamar Petroleum              | 64%             |
| Alon Natural Gas Exploration 65% Sector Avr. 65% | Sunflower 52%                | Sector Avr. 57% |
| Sunflower 46%                                    | Solegreen 29%                |                 |
| Modiin Energy <sup>15%</sup>                     | Modiin Energy 8%             |                 |

22 (\*) Energy companies with Market CAP < 100 mm\$ included in TA- Oil & Gas Index and in TA-Energy Utilities Index

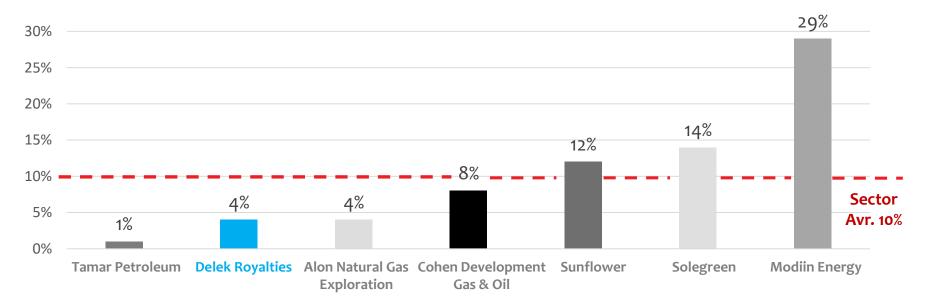


### **CORPORATE COSTS**

#### LOW G&A COSTS ENABLE SCALABILITY OF BUSINESS

As of 31 December 2019

**G&A as % of Revenues** 



IFRS GAAP Financial Statements



### **DELEK OVERVIEW** (December 31, 2019)

| Capitalization Table         |            |
|------------------------------|------------|
| Common Shares Outstanding    | 20,001,000 |
| Share Price (\$) (1)         | 2.5        |
| Market Capitalization (mm\$) | 50         |
| Net Debt (mm\$)              | 75         |
| Adj (mm\$)                   | 9          |
| Enterprise Value (mm\$)      | 134        |
| Yield (2)                    | 10%        |
| ROE (3)                      | 21%        |
| P/E                          | 3.4        |

(1) Closing price as of December 31, 2019. Share price is traded in NIS.

(2) Reflects the annualized last distribution

(3) Reflects the annualized average

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# **LEADERSHIP TEAM**

Senior leadership team offers unique expertise managing royalty assets and broad, long-standing industry relationships

#### **Board of Directors**

**Assi Bartfeld, Chair of the Board** Former CEO of DELEK GROUP (TASE: DLEKG) Market Cap1.7 B\$

#### Meir Menachem, President & CEO / Director

**Rami Armon, External Director** Vast experience in finance & corporate governance

**Roly Klinger, External Director** An attorney, expert in corporate governance

**Shlomo Landau, Independent Director** Former CEO of a private industrial company for 40 years

#### **Executive Team**

**Meir Menachem, President & CEO / Director** Former CEO of TGA BV (\*) (TASE: KRNV) Former CFO of DELEK Israel (TASE: DLEKIS)

Ran Kreitzman, Comptroller Has 10 years of experience in the oil and gas industry

Rami Spector, General Counsel

Vast experience in corporate law, securities and capital market, with expertise in the oil and gas industry

(\*) Tahal Group Assets – An International group with assets ownership through acquisitions and investments all over the world, In Water facilities & Energy power stations.



# CONTACT

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# **TASE: DLRL**



# Thank you





# **TYPES OF ROYALTIES**

The following figure outlines the royalty hierarchy.

As you move down the royalty hierarchy, costs increase and duration decreases





# ROYALTY INTERESTS (oil & gas) GENERALLY SENIOR TO ALL CLAIMS IN CAPITAL STRUCTURE

In many countries royalty interests (oil & gas) are considered by law to be real property interests and are thus afforded additional protection under bankruptcy law





# WHY DELEK IS A PREMIER ROYALTIES & STREAMING COMPANY

| Focused on <b>sustainable</b><br>relationships | An established track record of treating our partners fairly.  |
|--|---|
| Quality is of utmost importance                | Maintaining a focus on high-quality, long-life assets that are accretive to our portfolio.  |
| Proven track record                            | Our knowledge of the royalties and streaming model allows us<br>to move efficiently through to final definitive agreements,<br>resolving any issues quickly and rationally. |
| Healthy <b>Balance Sheet</b>                   | Strong cash flows and access to capital and debt markets<br>ensures Delek's ability to peruse additional acquisitions and<br>complete a transaction without any delays.     |
| Flexibility                                    | Streams can be modified in the later stages of an energy project life to encourage exploration and/or energy project life extension.  |



# HIGHEST DIVIDEND YIELD AMONGST STREAMERS

\*\* Flowstream targets 7% yield from oil and gas royalties

26 July 2019, London

FlowStream Royalties looks to raise \$250 million (£200 million) for trust investing in mature oil exploration and production companies.

FlowStream Royalties (FSR), a new investment trust targeting a **7**% dividend yield by investing in upstream oil and gas royalties and streams, is looking to raise \$250 million (£200 million) at listing. **"** 

**DELEK ROYALTIES DIVIDEND YIELD ~ 10%** (annualized last distribution) (TASE Avg. 2.6%)



# **DELEK ROYALTIES IS INDEPENDENT FROM DELEK GROUP**

- Delek Royalties is traded in TASE:DLRL owned 39.9% by Delek Group (non-controlling interest) and 60.1% by the public
- The 39.9% stake of Delek Group, must be sold until December 2021 and until then those shares doesn't have any voting rights nor management rights
- Delek Royalties has an independent team
- Delek Royalties' Board consists 5 directors, 3 of which are independent directors (60%)
- All directors' fiduciary obligation is to Delek Royalties
- Any transaction involving the Delek Group requires public shareholders approval
- EY & BDO Accountant are jointly audit Delek Royalties Financial Statements



### DELEK ROYALTIES HAS HIGH LEVEL OF CORPORATE GOVERNANCE

- Article of association
- ✓ Board procedure
- Internal audit
- ✓ SOX
- Ethical code
- Company procedures
- ✓ Securities compliance program
- Enterprise Risk Program (ERM)